



**Minutes of the Fourth Annual  
Royal Rangers International Council Meeting  
LONDON, ENGLAND  
APRIL 24-26, 2007**

**Attendees:**

Royal Rangers International Director and U.S. National Royal Rangers Commander Europe Regional Coordinator Eurasia Regional Coordinator Latin America and Caribbean Regional Coordinator Asia Pacific Representative Director of International Service Ministries, Assemblies of God World Missions Royal Rangers International Director of Operations Royal Rangers International Field Advisor Communications Coordinator and Africa Liaison Europe Region Auditor	Doug Marsh Jukka Piirainen Mark Broberg Jeff Cooper Jim Guneratnam  JoAnn Butrin Matt Kling Robert Crabtree Andrew Whitman Nelson Hogg
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**Tuesday, April 24  
Opening:**

- 1) Doug Marsh introduced all the attendees and welcomed our host, Nelson Hogg, who audited the meeting for Europe.
- 2) Bob Crabtree shared a devotion on "Preparation Precedes Blessing" and officially opened the 2007 Royal Ranger International Council meeting with prayer.
- 3) Matt Kling read the minutes from the 2006 meeting. The minutes were approved as read.

**Reports:**

- 1) JoAnn Butrin presented an oral report on her role as director of International Service Ministries (ISM), which includes Royal Rangers International (RRI). JoAnn is working to give the ministries of ISM more exposure to missionaries and pastors.
- 2) Doug Marsh read the Director's Report, which included a review of RRI's past 5 years and emphasized continued growth of the ministry. Doug also discussed the challenges ahead for his transition from RRI Director to eventually serving solely as the US National Commander. The Council accepted the report.
- 3) Andrew Whitman gave an oral and written report on his activities as the RRI Communications Coordinator and new liaison for Africa, with an emphasis on the forthcoming Africa Summit in Kenya. The Council accepted the report.
- 4) Jim Guneratnam gave an oral and written report for Asia, which placed an emphasis on promoting RRI at the forthcoming Pentecostal World Conference in Indonesia. The Council accepted the report as read.
- 5) Mark Broberg gave an oral and written report for Eurasia. He emphasized the size and language challenges in the region, and the continued requests for Rangers to start in Belarus, Moldova, and India. Five nations in the region currently have Rangers. Mark informed the council that Eurasia has a five-member team, comprised of leaders from around the region, and that the first National Academy training camp for Russia is scheduled for August 2007. The Council discussed the need for a Muslim sensitive curriculum and asked for Mark's Eurasia team to submit a proposal. Mark stated that a Slavic translation of the *Global Curriculum* for the CIS nations should have higher priority than a Muslim curriculum. The Council accepted the report.
- 6) Jukka Piirainen gave an oral and written report for Europe. He informed the Council that the next ELC has been moved from Latvia to Germany. Also, that the German Royal Ranger curriculum will be made available to other nations in the region royalty free and that for a time, both the German and *Global Curriculum* will be options in Europe. Jukka noted that the *Global Curriculum* would be adapted for the region by his office, but most likely will be given in its present form to the nations for them to adapt as needed. Jukka also informed the Council that 4 new nations have requested to begin using Royal Rangers and that 15 out of the 24 nations in Europe with Rangers have signed the Chartering Steward Agreement. Two others have signed provisional agreements. The Council accepted the report.
- 7) Jeff Cooper gave an oral and written report on Latin America and the Caribbean. He mentioned some successful themes and programs they have introduced in camps and updated the Council on the progress of the Spanish translation of the *Global Curriculum*. The Council accepted the report.
- 8) Matt Kling gave an oral and written report as the new RRI Director of Operations. He mentioned the success of "Ranger Cup" soccer

introduced at the US 2006 National Camporama (in Camp Eagle Rock, MO) and his program to promote sports evangelism known as SCORE. Matt is also working to fund-raise for RRI through promoting and recruiting partners for the “Ready Evangelism Task Force.” In addition, he is heading up an effort to promote Royal Rangers in the English-speaking Caribbean. The Council accepted the report.

- 9) Bob Crabtree gave an oral report about his involvement in promoting and raising funds on behalf of RRI.

### **Old/ Routine Business:**

- 1) The Council reviewed a list of nations that have Royal Ranger and the Council worked to correct the list—adding the names of some nations and deleting others.
- 2) The Council reviewed an RRI organizational chart and worked to adjust it to correctly reflect the flow.
- 3) Doug Marsh excused himself from the meeting allowing JoAnn Butrin to lead the Council members in a discussion about the qualities and criteria desired for the next RRI Director. The Council expressed its strong feelings that the next Director should come from within the Council itself.
- 4) Doug Marsh reviewed the Vision, Mission, Values, and Methods of RRI with the Council and spoke about the “Nehemiah Principle,” that an organization should be reminded of its vision every 30 days in order to stay focused. Doug discussed “multiplication by duplication,” a New Testament principle practiced by the larger and more successful outposts spread throughout the world. Doug also stressed the importance of RRI Council members modeling servant leadership. He also encouraged the Council to be good listeners, stating that the #1 asset of any organization is the information in the heads of its members. Listening allows us to extract that information. He encouraged the Regional Coordinators to lead their regions with a “pastoral heart” and to keep the spiritual fires of the Royal Rangers ministry burning strongly.
- 5) The Council reviewed the Operational Guidelines. Only one change was recommended – to consider opening the position of RRI Director to non-missionaries. However, no decision was made to change the wording at this time. During the review, according to the conditions stipulated in the Operational Guidelines, Doug Marsh presented a request by New Zealand to officially call themselves “Rangers New Zealand” and drop the culturally problematic word “Royal.” The Council approved the name change based on the reasons given. Jim Guneratnum was assigned to communicate the decision to the national commander of New Zealand.
- 6) The list of nations that have signed a Chartering Steward or Provisional Chartering Steward Agreement was reviewed and ratified.
- 7) A motion was made to express appreciation to Assemblies of God World Missions (AGWM) for committing \$25,000 for Royal Ranger trademark

protection. RRI currently needs to raise an additional \$10,000 to begin the protection process via the Madrid System. Bob Crabtree committed \$1,000 towards the effort. Doug Marsh requested financial help from the European Region during the session, since Europe will benefit the most from trademark protection.

### **Wednesday, April 25**

Bob Crabtree continued his devotion on Preparation Proceeds Blessing, emphasizing that miracles have two parts – our part, and God’s part.

- 8) Doug discussed a document called the “Function of RRI.” The document represents the minutes of an important meeting held between RRI and Gospel Publishing House (GPH) in October 2006. The purpose of the meeting was to clarify the role of RRI in the expansion of Royal Rangers outside the USA and how RRI relates to RR USA, GPH, and the Assemblies of God World Missions.
- 9) The *RRI Global Curriculum* was discussed in more detail. Overall, the costs of the curriculum are low. The product line is currently available in Spanish and English and a complete starter packet cost about \$400. Doug noted that of the 197 products, approximately 150 are non-language items. The product line must be purchased by a nation from RRI until a Chartering Steward Agreement is signed, and then that nation has the option to produce the products themselves in-country, if they wish. Jukka mentioned the struggle of translating the 9,000 pages of the *Global Curriculum* text into other languages. It was noted that some funds, particularly BGMC funds, are available through local Assemblies of God missionaries. This relationship has already benefited nations such as Iceland. Doug Marsh mentioned that he has developed a translation priority list. Currently, French and Portuguese are most needed for the continent of Africa, for example. Jeff Copper noted that a Portuguese translation would also open up Brazil to the Ranger ministry.
- 10) The new National Leadership Award (NLA) was discussed and the Council approved the award design. Doug encouraged the Regional Coordinators to advertise and promote the new award within their region.
- 11) The Council approved the design of the new Global Leadership Award (GLA).
- 12) The Council reviewed the various RRI newsletters and discussed recent changes and updates to the RRI website. The regional websites were discussed as well: Eurasia – under construction; Europe – general site needs improvements, however the special EuroCamp site is working well along with the new program developed for online camp registration; Asia – site is coming soon. Doug asked if the Regional Coordinators would be interested in receiving RSS feeds (Real Simple Syndication) to their regional websites if RRI invested funds toward syndicating such.

The Regional Coordinators expressed definite interest. Doug also mentioned that all Council members could have their own RRI email address if desired. The general consensus among Council members is that they would like an RRI email address if it can be set to automatically forward to their existing email accounts. Doug also discussed good email etiquette with the Council members and also encouraged them to submit Light For The Lost stories from their regions.

- 13) The Global Leaders Encounter (GLE) for July 2010 was discussed. Doug mentioned that the key to a successful event would be: Advancing an agenda, promoting learning, and building relationships. Mark Broberg believes the GLE will help solidify Rangers around the world as a group. The Council believes that Doug Marsh should spend some time at the beginning of the GLE talking about the history and vision of RRI. Regional Attendance predictions:
  - Africa: 4 nations, 8 people
  - Europe: 15-20 nations, 30 – 50 people
  - LAC: 10 nations, 35 people
  - Eurasia: 6 nations, 20 people
  - Asia: 6 nations, 12 peopleAnticipated attendance: 44 nations, 125 people. The Council is encouraged to invite National Commanders and their staff, national church leaders and key missionaries.

### **New Business:**

- 1) The Council discussed new Royal Ranger advancement and membership tracking software known as “Ranger Navigator.” Royal Rangers leaders in the Northeast Region of the US developed the program, but they are getting requests from around the world for permission to use and customize the program. The question was posed: Should it be available to the world and should it be included in the RRI curriculum? The Council felt the Northeast Region Rangers should be encouraged to continue their current project to customize the program for the nation of Australia, but that all future requests should go through RRI for approval first. (For example, RRI needs to prevent the program from going to unchartered nations; the Ranger Navigator program could be offered as one of the benefits to a nation for chartering with RRI.)
- 2) The Royal Ranger National Prayer Vigil planned for the USA was discussed and recommended to the regions as a pattern for an annual, region-wide prayer vigil. The US will hold its first nation wide 24-hour prayer vigil October 2007.
- 3) The Council reviewed the training received by its members over the last year and the “World Class Outpost” course was added to the list. Doug pointed out that national-level Royal Rangers training is free to AGWM missionaries and national commanders.

- 4) The upcoming international events were reviewed by the Council and some corrections or changes were noted:

- EuroCamp, Norway; July 29 - August 4, 2007
- LAC Regional Commanders Conference; Panama, January 30 – February 3, 2008
- EuroLeader Conference; Germany, February 14 - 17, 2008
- Asia Regional Conference; Singapore, April 25 - 26, 2008
- National Academy; Kiev, July 29 – August 8, 2008
- RRI Global Leaders Encounter; Branson, MO, July 14-18, 2010
- US National Camporma; Eagle Rock, MO, July 2010

Jukka mentioned that the EuroCamp fee will be waived for RRI Council members, if they wish to attend.

- 5) The dates and location of the next few RRI Council Meetings were reviewed.

#### **Thursday, April 26**

Bob Crabtree continued his devotion on Preparation Proceeds Blessing, emphasizing that Shamgar (Judges Ch. 3) started where he was, used what he had, and did what he could.

#### **Miscellaneous:**

- 1) The Royal Rangers in Croatia were discussed and the Council will continue to emphasize that they must open dialogue with Jukka.
- 2) The Council discussed 2006's suggested book "Powerful Conversations." In summary, an organization is basically a series of conversations and the quality of the conversations equal the quality of the organization. The author suggests that a powerful conversation has four sequential steps: What's up? (Define the problem or issue); What's so? (Test and agree on the validity of the facts); What's possible? (Dream about the opportunities); and, Let's Go! (Follow through as agreed will build trust and lead to further powerful conversations that move the organization forward). In order to determine whether a conversation was powerful, it should have: advanced a shared agenda (needs and wants), promoted learning, and built stronger relationships. The discussion for the 2007 books, "The On-Purpose Person" and the "On-Purpose Business" will be deferred until 2008, along with the new book "The Five Dysfunctions of a Team."
- 3) The Council discussed indigenous church principles and noted that an increasing number of missionaries from many different sending nations will become involved in RRI. Having a common set of missionary principles and practices will be very important in the future.

- 4) Jim pointed out that there are still no guidelines for “How to Start RR in a Nation.” The Council generally agreed for a nation to begin the RR ministry it should be driven from the “top down” (i.e. initiated and endorsed by the national church leadership first), that RRI should wait to pioneer until a nation is asking for the ministry, and that the Global Leadership Award contains the general criteria for a National Commander.

**Closing:**

The RRI Council meeting for 2007 was adjourned with prayer.