7-Point CCUS Strategy Guide

Exclusively for teams navigating carbon capture markets



Excerpt from the authors' "Navigating CCUS" workshop

About the authors



PK Pande

PK's deep knowledge and world class expertise encompasses delivery of commercial / technical solutions for CCUS, gas injection, EOR-CO₂, new and mature field development, unconventional resources, conceptual

studies, and systems integration. He has served as Chief Engineer for QEP Resources and Director, Reservoir Technology with Anadarko Petroleum Corporation. He held key reservoir and production engineering technical roles with Total and British Petroleum. He served as Society of Petroleum Engineers (SPE) Distinguished Lecturer on "Shale Resources — A Full Life Cycle Integrated Approach".

Mr. Pande holds a Bachelor of Science in Chemical Engineering from the University of California, Berkeley and MS in Petroleum Engineering from New Mexico Institute of Mining and Technology. He is a Registered Professional Engineer in the State of Texas.



Todd Bush

Todd is advising project developers, midstream operators, and ethanol producers on carbon capture (CCUS, DAC, BeCCS) efforts while developing commercial strategies for emerging energy markets, like hydrogen.

He was previously Head of North America for Westwood Global Energy serving the onshore energy supply chain and led due diligence transactions for equipment, well services, and software companies. Prior to Westwood, he led digital oilfield, environmental, lean six sigma, and competitive intelligence initiatives for Chevron's Lower 48 business unit.

Mr. Bush holds a Bachelor of Business Administration in Information and Operations Management from Texas A&M University and MBA from Rice University.

- What has industry learned from CO2 EOR?
- What are we already confident with today?
- How do we think about full lifecycle economics?
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What has the industry learned?

What Has CO2 & Miscible Gas Injection EOR Already Taught Us For CCUS?







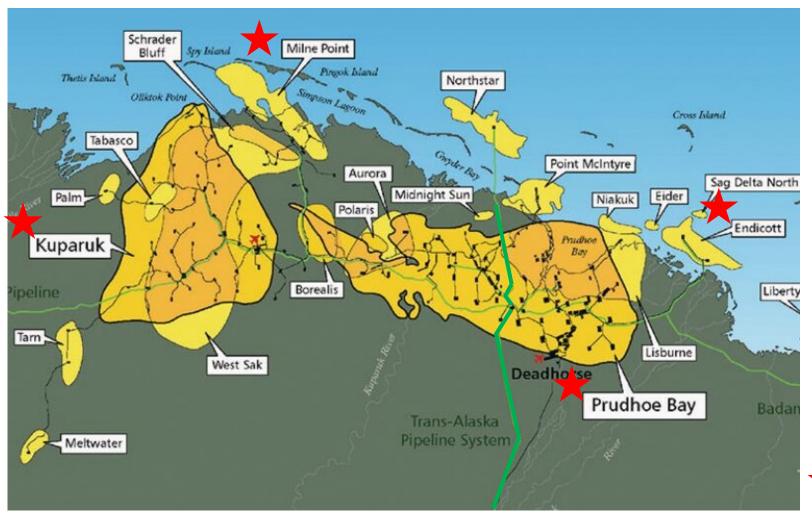






- Historical Context
 - Decades of Gas injection
- Miscible Gas Injection Processes Alaska
- CO2 Miscible EOR Permian
- Naturally Occurring CO2 (NM, CO)
- Timing
 - 1960s Research
 - 1970s Initial Permian Implementations
 - 1980-90s Alaska Projects, Expansions
- Other Key Areas
 - Algeria, Berkine Basin
 - North Sea, Norway

What has miscible gas injection EOR taught us for CCUS?





Sag Delta North Multiple Projects

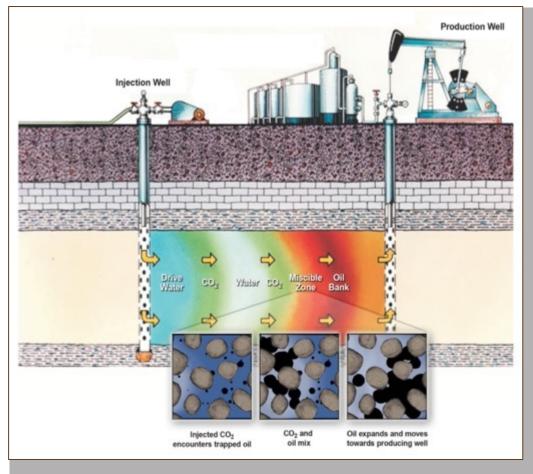
- Prudhoe
 - Largest EOR
 Worldwide
- Endicott
 - First Arctic Offshore EOR

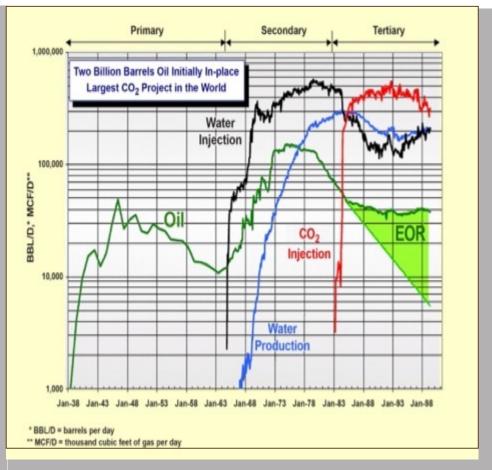
Hydrocarbon Miscible Gas
Projects for EOR In Oil
Fields

What has CO2 EOR already taught us for CCUS?





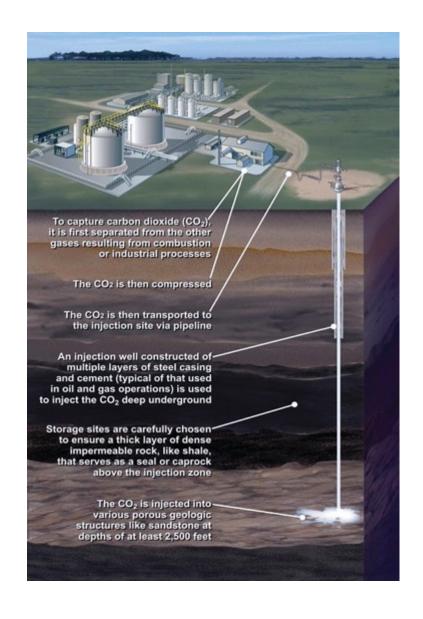




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What are we confident with CCUS projects?



- Transferable technologies
- No caprock breaches
- Time-Scales of concern
- External boundaries
- Sweep efficiency
- Source of CO2 differs
- Economics differ in CCUS/EOR
- Carbon Neutral Oil from CO2-EOR
- Complementary technologies

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Workflows for CCUS market participation

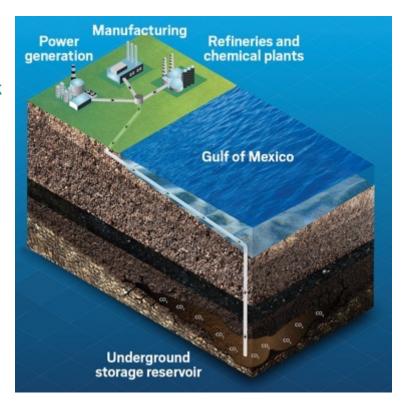
1 Capture

Emissions Characterization

- Volumes, Long-Term Outlook
- Processing
- Point Source, Mini-Hub, Hub
- Long-term
- **3** Pipeline Transport

Infrastructure

- Sizes, Rates, Networks
- Compression
- **5** Costs / Economics



4 Well Construction

Well Count

- Timing
- Injectivity
- Regulatory (Class VI Permits)

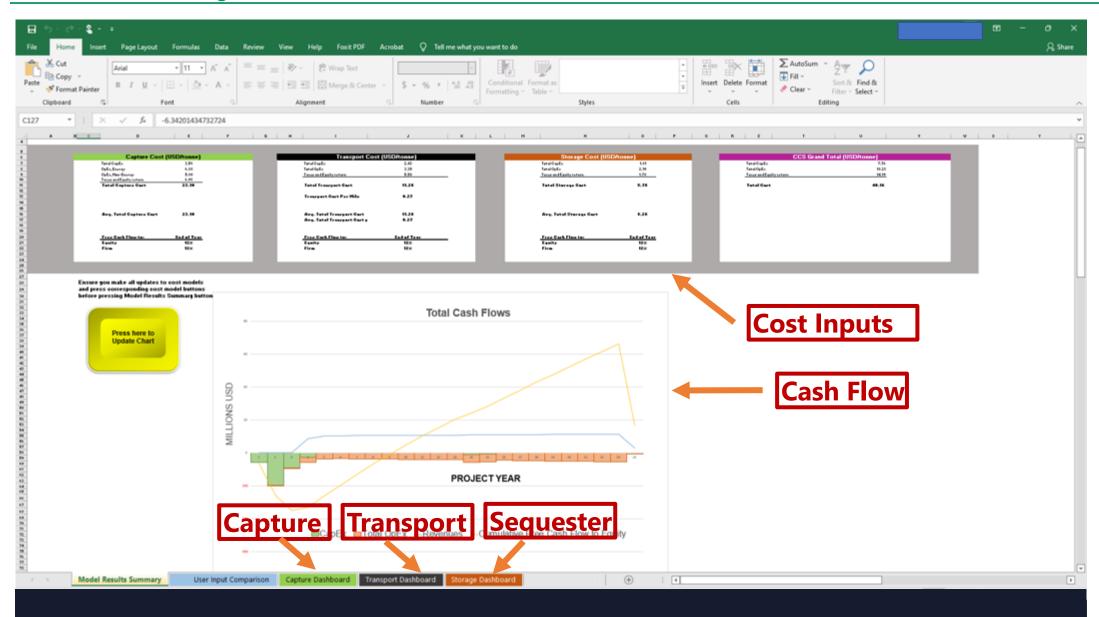
2 Subsurface Storage

Number & Size of Projects

- Development Timing
- Reservoir Condition
 Requirements (Depth, P, T)
- Distance from Shore

Petroleum Systems Based Commercial Approach

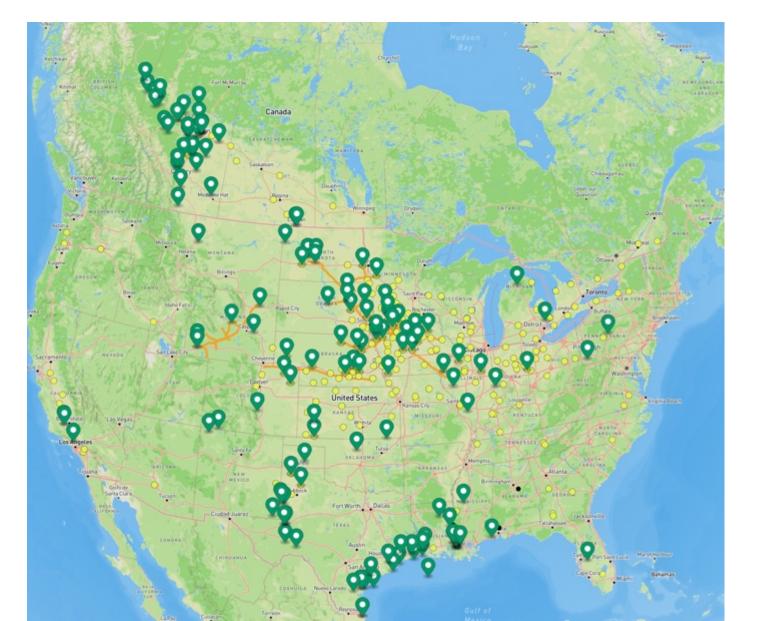
Full lifecycle evaluation & economics



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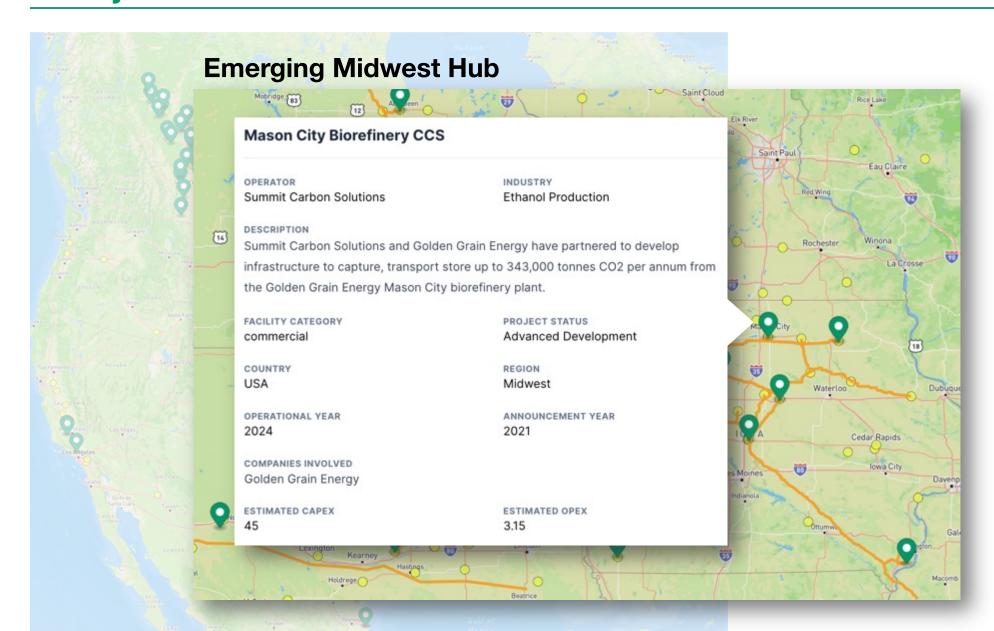


ProjectDB - North America CCUS + DAC facilities



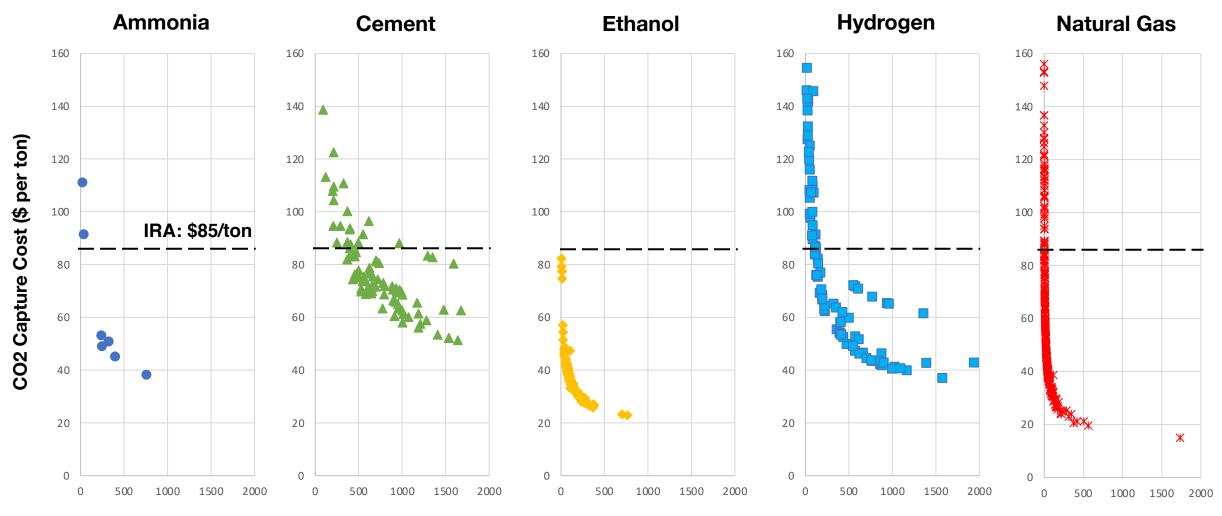
- Over 150 carbon capture projects
- Concentration of projects in Gulf Coast, Permian, Midwest, Rockies, and Alberta
- Proposed CO2 pipelines
- Map excludes pilot projects
- Excludes micro-carbon capture like CCS from buildings

ProjectDB - North America CCUS + DAC Facilities



Range of CO2 capture costs

Facility assumptions in the methodology derived from facilities in each segment.

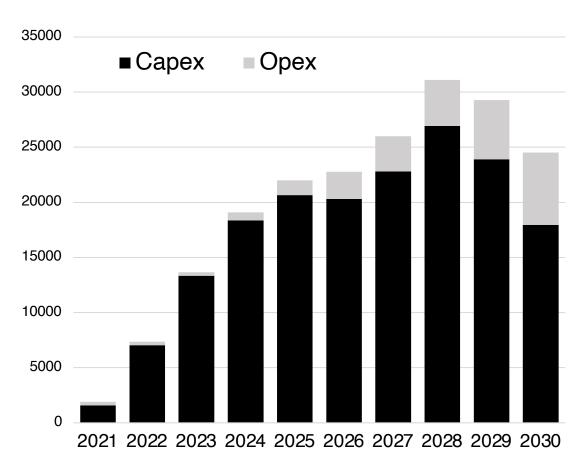


CO2 Capture Amount (thousands per year)

Carbon capture capex to \$13 billion in 2023

Announced projects have \$33 billion in capital spend from 2022 to 2027 (black in chart).

Project Spend Forecast (\$ millions)



- Capex and Opex included for known projects and forecasted activity by CO2 source
- Spend peaks at just over \$30 billion in 2028
- Decline in activity spend in 2029 and 2030 due to availability of lower cost CCS projects
- Excludes pilot project spending

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Pore space ownership uncertainty

Most states remain unsettled but legal teams are pointing towards Wyoming and North Dakota as proposed solution.

| State | Pore Space Owner | Notes |
|--------------|------------------|--|
| Colorado | Unclear | Likely Federal government. Colorado courts have not addressed yet. |
| New Mexico | Surface Owner | Older case law points to surface ownership, but state and public entities have right to use aquifer storage. |
| North Dakota | Surface Owner | |
| Texas | Unclear | Multiple cases in Texas offer conflicting results. Watch Myers-Woodward case arguments. |
| Utah | Unclear | Pore space right in initial stage of development |
| Wyoming | Surface Owner | |

Notes from Graves, Dougherty, Hearon, & Moody Mineral Owner Meeting November 2022.

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What does 45Q tax credit really mean?

45Q Post-IRA offers increased sequestration tax credit with wage and apprenticeship constraints

| | 45Q Pre-IRA | 45Q Post-IRA |
|----------------------------------|------------------------------------|--------------------------------------|
| Construction Start | 2026 | 2033 |
| Sequestration Credit | \$ 50/Ton (2026) | \$ 85/Ton |
| EOR Credit | \$ 35/Ton (2026) | \$ 60/Ton |
| Wage, Apprenticeship Requirement | None | Applies |
| Direct Air Capture (DAC) | \$ 50/Ton (CCS) \$ 35/Ton (EOR) | \$ 180/Ton (CCS) \$ 130/Ton (EOR) |

What does 45Q tax credit really mean?

45Q Post-IRA offers increased sequestration tax credit with wage and apprenticeship constraints

45Q Post-IRA

Direct Pay

12 Year Credit; State Local Governments, Tribes, TVA,

Electric Coops, Tax Exempt Entities

5 Year Credit; Everyone Else

Transferability

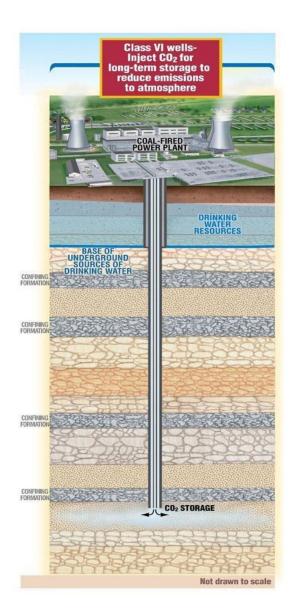
Taxpayer can Transfer, Sell 45Q to Unrelated Party

Private Action Bonds (PAB)

Allows CCS Facility Financing with PABs With 15% 45Q Credit Reduction

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What are the regulatory challenges?



• Approval authority:

- EPA regulates Class VI permit approvals
- Wyoming, North Dakota have primacy

• Authority:

- Decentralization of authority
- Expected to de-bottleneck, speed approvals
- TX, LA, WV, AZ have applied for primacy

Active Permits

- Only two Class VI permits approved
- Archer Daniel Midland, CO2 injection1.3 Mtpa
- 4 years filing to final approval.

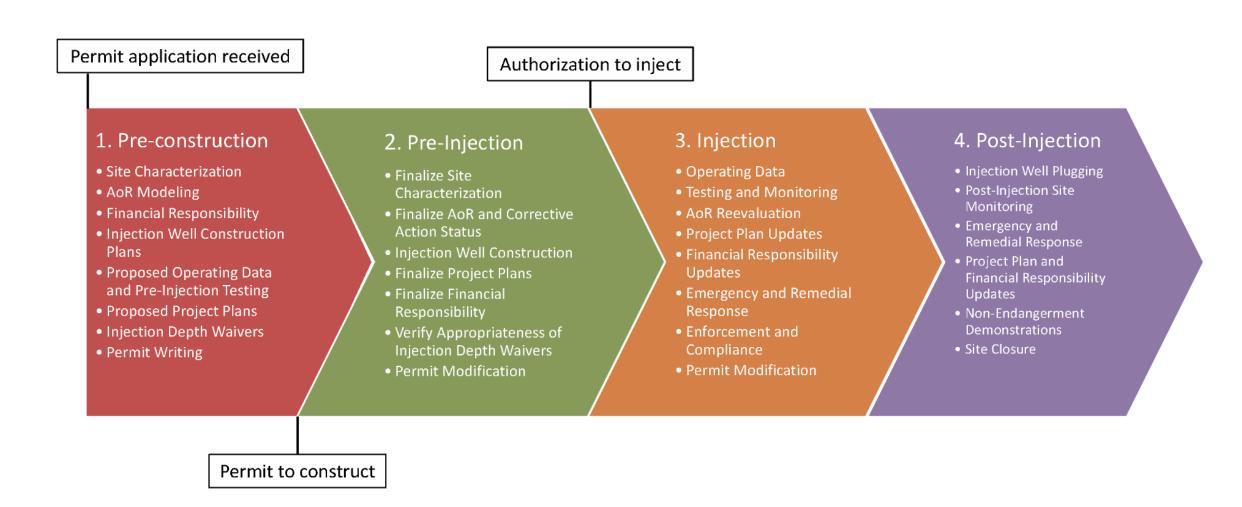
Timing expectations

Needs to improve, will still take ~ 2 Years

Class VI: Permitting, Operational Requirements, Due Diligence

- Site Characterization, Data Needs
- Area of Review (AoR)
- Plume Projections, Site Monitoring

What is the permitting process?



Workshop content

Landscape

Introduction, Overview

- Basics of CCUS
- Methods & Mechanisms

North America & Global Projects

Key Learnings

Announced Projects

Key Insights



Commercial

Pore Space Valuation

• Storage Resource

Offshore Leasing

Status, Key Issues

Costs, Economics

Project Screening

Public Policy

Section 45 Tax Credit

Project Management

 Development Planning, Timing

Supply Chain

Key Considerations

Risk Analysis

Red Flags

Development

North America Storage

- Key Onshore Basins
- GOM Saline Aquifers

Emissions

- Characterization Geographical, Industry
- Handling, Process Engineering

Regulatory

Class VI Well Permitting

Transportation

• Pipeline Networks & Engineering

Workflows

 Integrated Systems Processes, Workflows A Comprehensive, Briefing Enabling Discovery of New, Powerful Insights

Full-day or half-day depending on needs.

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Contact Todd Bush at todd@decarbonfuse.com



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Solving industrial decarbonization with carbon capture, hydrogen, electrification, and carbon removal intelligence.

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